

PARTNER ECOSYSTEM DIMENSIONS

Insights into the dimensions that are critical when building or improving on a successful partner ecosystem

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CHANNEL ECOSYSTEM ROADMAP

The Partner Ecosystem Dimension wheel is made up of 6 categories:

- Strategy
- Recruitment
- Enablement
- Motivation
- Sales and marketing
- Management

Each of these categories are important for a solid partner ecosystem. Some phases are sequential while others can be run in parallel. One final note before we dive a bit more into each of the categories; designing your channel strategy is not a static / one-time exercise. You will need to revisit and refine it to address various changes through the life of this initiative.





Strategy

Strategy is simply defined by three elements.

1. Current State - Where are you today?

What is the current status of your ecosystem? What are your capabilities, etc.?

2. Desired State - Where do you want to be tomorrow?

What are your goals and objectives? What do you want to achieve within a specific time frame?

3. Strategic Roadmap - How do you get there?

How are you going to get from the current state to the desired state?

*All bold themes are critical for this dimension to be successful.

Main themes

- 1. Objectives and goals
- 2. Market analysis
- 3. Competitive analysis
- 4. Products and pricing
- 5. Partner topology
- 6. Channel readiness
- 7. Budgetting and staffing
- 8. Program design
- Sales and other department alignment

- 5.1 Partner segmentation & personas
- 5.2 Routes to market
- 5.3 Coverage mapping
- 5.4 Distribution strategy
- 5.5 Distributio share shift policy
- 5.6 Emerging Channels
- 7.1 Internal organization
- 7.2 Tools
- 8.1 Tiers
- 8.2 Partner compensation (PoS)
- 8.3 Partner compensations (PoV)
- 9.1 Communication
- 10. Capacity planning
- 11. Go to market
- 12. Benchmarking



Recruitment

Recruitment is an ongoing process. You will acquire and lose partners, your strategy, market conditions, and other variables will evolve and require you to seek different types of partners in different geos and/or different verticals.

*All bold themes are critical for this dimension to be successful.

Main themes

- 1. Segment targetting
- 2. Persona mapping
- 3. Competency analysis
- 4. Scorecarding
- 5. Time to revenue
- 6. Competitor coverage
- 7. Prospect pipeline
- 8. Content and messaging
- 9. Partner Portal
- 10. Contracts
- 11. Distribution

- 8.1 ABM approach
- 8.2 Influencer marketing
- 8.3 Community marketing



Enablement

Enablement is what you are going to do for your partners to ensure they are successful and performing up to or above expectations.

*All bold themes are critical for this dimension to be successful.

Main themes

1. Onboarding

- 12. Pre-Sales support
- 2. Rules of engagement
- 13. Post-Sales support

- 3. Partner playbooks
- 14. Customer experience & support

4. Battlecards

- 15. Implementation process
- 5. Competitive battlecards
- 16. Lead passing

6. Analysts

17. Deal shadowing

7. Partner training & support

18. Brand Extension

- 8. Certifications
- 9. Sales plans
- 10. Marketing plans
- 11. QBR Meetings

- 7.1 Training Sales
- 7.2 Training Technical
- 7.3 Training Marketing



Motivation

Motivation is the bag of tricks at your disposal helping you generate more mindshare from your partners and/or influence specific partner behaviors.

*All bold themes are critical for this dimension to be successful.

Main themes

- 1. Tiered program
- 2. Deal registration
- 3. Financial Incentives
- 4. Other incentives
- 5. Demo / NFR program
- 6. Try & Buy program
- 7. Social promotion
- 8. Partner finder
- 9. Channel visibility
- 10. Advisory council
- 11. Partner nurturing

- 3.1 Front-end margins
- 3.2 Back-end rebates
- 3.3 Point of value additional sales
- 3.4 MDF & Co-Op
- 3.5 SPIFFs
- 3.6 Displacement incentives
- 3.7 Behavioural incentives
- 3.8 Contest & awards
- 4.1 Recognition
- 4.2 Loyalty program
- 4.3 MVP Program
- 4.4 Partner promotion



Sales & Marketing

Your internal sales and marketing teams are critical to the success of your partner ecosystem. They should always be involved with and contributing to the development of the partner ecosystem.

*All bold themes are critical for this dimension to be successful.

Main themes

- 1. CAM / Sales alignment
- 12. Best practises sharing

2. Sell with

13. QBRs, EBRs & sales reviews

3. Sell through

14. Partner mentoring

4. Sell to

15. Executive sponsors

5. Deal desk

16. CRM integration

6. Bid / RFP support

17. Hybrid virtual manager program

- 7. Sales engineers
- 8. Competitive intelligence
- 9. Co-marketing
- 10. Co-events
- 11. Content sharing



Management

Management is how you tie it all together; people, program, performance, internal and external communications, internal support, etc. It is also how you stay aligned with the original strategy <u>OR</u> how your strategy needs to evolve.

*All bold themes are critical for this dimension to be successful.

Main themes

- 1. Program management
- 12. Partner ecosystem ROI

2. PRM management

13. Predictive analysis

3. Opportunity registrations

14. Tools

- 4. Conflicts management
- 15. CAM enablement

- 5. Contracts management
- 16. QBR meetings

6. Data & privacy management

- 17. Voice of the partner NPS
- 7. Sales & pipeline metrics
- 8. Marketing metrics
- 9. Partner benchmarking
- 10. Internal champions
- 11. Executive dashboards

- 8.1 Closed loop lead management
- 9.1 Partner scorecards
- 18. Other KPIs
- 19. Connectors





Gorilla Webinar agenda Partner Ecosystems

Understanding Partner Ecosystem Challenges

We discuss some of the most common and painful challenges encountered by vendors and partners.

Building A Roadmap

We provide a framework of six dimensions that we believe are critical to building and running a strong channel.

January '23

Designing Your Channel Strategy

How do you devise a strategy that will allow you to create a framework for a strong partner channel ecosystem.

February '23

Understanding Partner Taxonomy

Understanding the different types of partners and how to choose which types to work with.

March '23

Bringing Value To Your Partners

What do you have to offer as a vendor, what are your differentiators, what is your value proposition and what is your product market fit?

April '23

Channel Readiness Part 1

What program outline and processes do you need to have in place before you ever recruit a partner?

May '23

Channel Readiness Part 2

What assets do you ned to have so that your partners understand the program and the benefits to them?

June '23

Recruitment Part 1

Creating your ideal partner profile, identifying and selecting the proper target audience, scorecarding partners.